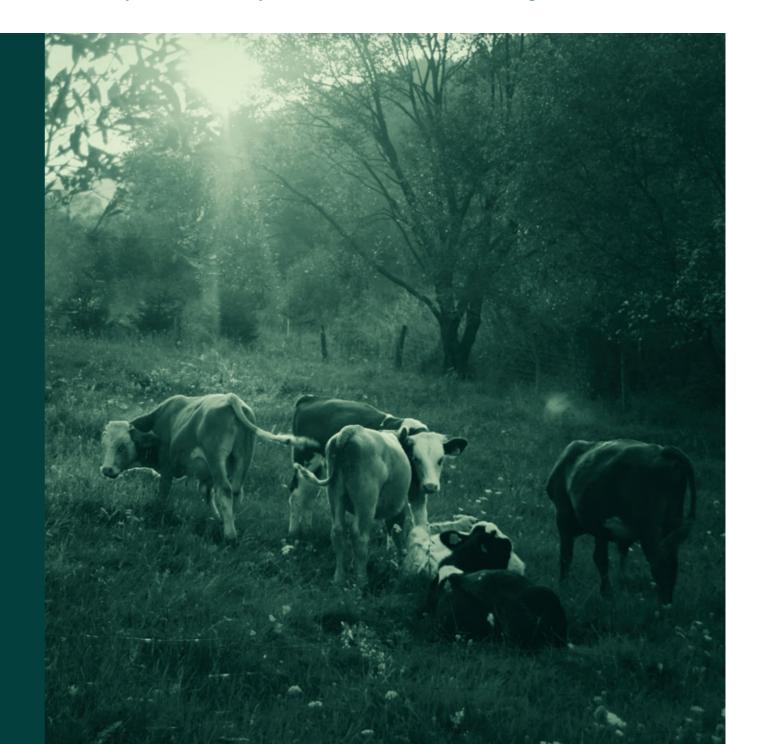
BBFAW 2023 Company Tier Rankings and Impact Rating IR

Tier 1	Tier 2	Tier 3	Tier 4	Tier 5	Tier 6
Leadership	Integral to business strategy	Established but work to be done	Making progress on implementation	On the business agenda but limited evidence of implementation	No evidence on the business agenda
0	3	6	18	65	58
	Marks & Spencer PLC C	Co-op UK D	ALDI Süd/ALDI Einkauf	(The) Kroger Company	Aeon Group
	Premier Foods PLC C	Cranswick PLC C	SE & Co. Ohg	2 Sisters Food Group	Albertsons
	Waitrose C	Greggs PLC D	Barilla SpA E		Alimentation Couche-Tard
		Groupe Danone SA C	BRF SA E	Agro Super Ahold Delhaize	Amazon/Whole Foods Market
		Migros-Genossenschafts-Bund C	Carrefour SA F Compass Group PLC F	ALDI Einkauf SE & Co.	Autogrill SpA
		Noble Foods D	Danish Crown AmbA E	Ohg (ALDI Nord)	Group Co., Ltd.
			Fonterra E	Aramark Corporation	BJ's Wholesale Club Holdings
			Groupe Lactalis E	Arla Foods Ltd Rellis Topco Ltd /Asda	Bloomin' Brands Inc
			Hilton Food Group	Bellis Topco Ltd./Asda Bimbo	C&S Wholesale
			J Sainsbury PLC D	Cargill	Campbell Soup Company
			LDC Groupe	Casino Guichard-Perrachon SA	Camst - La Ristorazione Italiana Soc. Coop. ARL
			Les Mousquetaires E	Charoen Pokphand Foods	
			Marfrig Global Foods SA E Minerva Foods F	Chipotle Mexican Grill	Chick-Fil-A
			Minerva Foods E Royal FrieslandCampina E	Coles Group	China Resources Vanguard
			Tesco PLC D	Colruyt	China Yurun Group Limited
			Unilever NV E	ConAgra I	
			Woolworths Limited E	Coop Group (Switzerland)/ Coop Genossenschaft	Conad Consorzio Nazionale
				Cooperativa Central Aurora	Cooke Seafood Inc
				Alimentos	
				Coop Italia	
				Coopérative U Enseigne I Cooperl Arc Atlantique	
				Cremonini SpA	
				E.Leclerc	<u> </u>
				EDEKA Group	Domino's Pizza Inc
				Elior Group	Empire Company/Sobey's Gategroup Holding AG
				Elo Group	H E Butt Company
				Ferrero Group	Habib's
				General Mills Inc	Industrias Bachoco
				Gruppo Veronesi	Inspire Brands Inc
				Hershey Co	JAB Holding Company
				Hormel Foods Corporation ICA Gruppen AB	Lianhua Supermarket Holdings Co
				IKEA (Inter IKEA Group)	Loblaw Companies Limited
				JBS SA	Mars Inc
				JD Wetherspoon PLC	Maruha Nichiro
				Jeronimo Martins	Meiji Holdings Mercadona SA
				Kerry Group	Mondelēz International
				Kraft Heinz Company	New Hope Liuhe Co Ltd
				Maple Leaf Foods	Nippon Ham
				McDonald's Corporation	Publix Super Markets Inc
				METRO AG Metro Inc	Seaboard Corp
				Metro Inc Mitchells & Butlers PLC	Seven & i Holdings
				Mowi ASA	Spar Holdina AG
				Nestlé SA	Starbucks Corporation
				OSI Group	Target Corporation
				Papa John's Pizza	UNFI
				Perdue Farms	Unternehmensgruppe Theo Müller
				Plukon Food Group	
				Restaurant Brands International	
				REWE Group	<u>'</u>
				Saputo Inc	
				Schwarz Gruppe Sodexo	•
				SSP Group	
				Subway/Doctor's Associates Inc	ср
				Sysco Corporation	. 3
				Terrena Group	
				The Cheesecake Factory	
				Tönnies Group	
				Tyson Foods Inc	
				Vion Food Group	
				Whitbread PLC	4
BBFAW				Wm Morrison Supermarkets PLC Yum! Brands Inc	



The Business Benchmark on Farm Animal Welfare 2023 Report

Authors: Nicky Amos, Dr Nathan Rhys Williams MRCVS and Jessica Doten Axberg



Summary Findings

What is BBFAW?

The Business Benchmark on Farm Animal Welfare (BBFAW) is the leading global benchmark for assessing companies on their farm animal welfare policies, practices and performance. Since its inception in 2012, it has evolved into a comprehensive programme, enabling investors, companies and stakeholders to gauge the effectiveness of food companies' practices in managing farm animal welfare. Furthermore, through providing transparent insights and encouraging accountability, BBFAW plays a pivotal role in fostering continuous improvement and advancing global standards for the welfare of farm animals.

The annual Benchmark ranks 150 global food producers, retailers and food-service companies with combined revenues of more than US\$4.9 trillion. The BBFAW 2023 report represents a relaunch, with revised criteria that put greater focus on companies' actual impacts on the lives of the world's 92 billion farmed animals.

More information on the programme can be found at bbfaw.com

95%

of companies acknowledge farm animal welfare as a business issue

1. Farm animal welfare remains an important and relevant business issue

Farm animal welfare remains firmly on the business agenda for food companies, with 143 of the 150 global food companies (95%) acknowledging farm animal welfare as a business issue. Of these companies, 131 (87%) have formalised their management commitments through published policies.

However, 19 global food companies (13%) have yet to publish a formal farm animal welfare policy, which raises concerns about whether they have assessed and understood the business risks and opportunities presented by farm animal welfare in their operations and supply chains.

7%

is the average score across the 20 performance impact questions

2. Companies have begun to report on performance impact, but progress is slow

Reporting on performance impact is increasingly important for investors if they are to understand the effectiveness of companies' animal welfare policy commitments and their implementation. In total, 109 companies (73%) report some performance impact data across their global supply chain, but the nature of this reporting is piecemeal, with data limited to specific species, geographies or products. Consequently, the average score across the 20 performance impact questions is low, at just 7%.

110

of the benchmarked companies (73%) have published formal timebound targets for species-specific animal welfare improvements

3. Companies have set time-bound targets to address critical animal welfare issues, but these are largely limited to poultry

In total 110 of the benchmarked companies (73%) have published formal time-bound targets for species-specific animal welfare improvements. For example, 73% of the 141 companies that have eggs in their supply chains now have cage-free egg commitments tied to a specific deadline.

However, other species are being overlooked. Only 9% of companies with pigs in their supply chain (13 of 137 companies) have set credible targets to end the use of 'sow stalls' or 'gestation crates' i.e. metal enclosures barely bigger than an adult pig which are banned in jurisdictions such as the UK, Sweden and several US states. Only 18% of companies with dairy cows in their supply chain (26 of 144 companies) have set targets for ending the use of tethering.

25%

of companies recognise the need to reduce reliance on animal sourced foods

4. One in four global food companies recognises the need to reduce reliance on animal sourced foods and allow for higher welfare as part of a sustainable food system

There is increasing recognition that animal sourced foods must begin to play a much smaller role human diets if we are to avoid exceeding planetary boundaries, and a reduction in consumption will facilitate transition to higher welfare, regenerative production systems.

Data from new questions in the Benchmark reveal 38 companies (25%) acknowledge the need to reduce reliance on animal sourced foods as a business issue and 21 companies (14%) have published time-bound targets to support this.

Full report findings are available at <u>bbfaw.com</u>

Our partners





BBFAW is supported by Compassion in World Farming and FOUR PAWS, who provide technical expertise, guidance, funding and practical resources, alongside supporting the assessed food businesses with training, programmatic expertise and consultancy engagement.

The BBFAW Secretariat also maintains the Global Investor Statement on Farm Animal Welfare and convenes the Global Investor Collaboration on Farm Animal Welfare, a collaborative engagement between 32 major institutional investors and the benchmarked food companies on the issue of farm animal welfare.